

Corporate Risk Time Line  
12/10/2009 - 25/06/2012

Appendix 2

| Risk Number | Risk Name   | Register date |          |          |          |          |            |          |            |          |          |          |
|-------------|---|---------------|----------|----------|----------|----------|------------|----------|------------|----------|----------|----------|
|             |   | 25/06/12      | 19/03/12 | 21/11/11 | 20/06/11 | 21/03/11 | 17/01/11   | 27/09/10 | 14/06/10   | 15/03/10 | 25/01/10 | 12/10/09 |
| 27          | Shortfall in key income streams   | A2 *          | A2 *     | A2 *     | A2 *     | A2 *     | A2 *       | A2 *     | A2 *       | A2 *     | A2 *     | A2 *     |
| 30          | Reduction in Government Grant   | A2 *          | A2 *     | A2 *     | A2 *     | A2 *     | A2 *       | A2 *     | B2 *       | B2 *     | B2 *     | B2 *     |
| 34          | Changes to the Benefit system   | A2 *          | B3 *     | B3 *     | B3 *     | B3 *     | [Redacted] |          |            |          |          |          |
| 11          | Unable to provide sufficient housing for local people                             | A3 *          | A3 *     | A3 *     | A3 *     | A3 *     | A3 *       | A3 *     | A3 *       | A3 *     | A3 *     | A3 *     |
| 3           | Potential difficulty in producing Local Plan to timetable                         | B2 *          | C2 *     | C2 *     | B1 *     | B1 *     | B1 *       | B1 *     | B1 *       | B1 *     | B1 *     | B1 *     |
| 31          | London 2012 Olympic disruption  | B3 *          | B3 *     | B3 *     | B3 *     | B3 *     | B3 *       | B3 *     | [Redacted] |          |          |          |
| 8           | Business Continuity Management  | C2 *          | C2 *     | C2 *     | C2 *     | C2 *     | C2 *       | C2 *     | C2 *       | C2 *     | C2 *     | C2 *     |
| 9A          | Depot manager   | C2 *          | C2 *     | D2 *     | D2 *     | B2 *     | B2 *       | B2 *     | B2 *       | B2 *     | B2 *     | E2       |
| 18          | Loss or theft of data   | C2 *          | C2 *     | C2 *     | C2 *     | C2 *     | C2 *       | C2 *     | C2 *       | C2 *     | C2 *     | D2 *     |
| 20          | Key contract collapses or service levels deteriorate                              | C2 *          | C2 *     | C2 *     | B2 *     | B2 *     | B2 *       | B2 *     | B2 *       | B2 *     | B2 *     | B2 *     |
| 28          | Workforce Development Plan  | C2 *          | C2 *     | C2 *     | C2 *     | C2 *     | C2 *       | C2 *     | C2 *       | C2 *     | C2 *     | C2 *     |
| 29          | Gypsy Roma Traveller Provision  | C2 *          | C2 *     | C2 *     | C3       | C3       | C3         | C3       | B2 *       | B2 *     | B2 *     | B2 *     |
| 35          | Budget reductions   | C2 *          | C2 *     | C2 *     | C2 *     | C2 *     | [Redacted] |          |            |          |          |          |
| 17          | Significant amount of capital receipts spent on non revenue generating assets     | D2 *          | D2 *     | C2 *     | C2 *     | C2 *     | C2 *       | C2 *     | C2 *       | C2 *     | C2 *     | D2 *     |
| 26          | Investments   | D2 *          | D2 *     | D2 *     | D2 *     | D2 *     | D2 *       | D2 *     | C2 *       | C2 *     | C2 *     | C2 *     |
| 33          | Reform of Housing Revenue Account   | D2 *          | D2 *     | D2 *     | D2 *     | D2 *     | [Redacted] |          |            |          |          |          |
| 1           | Recruitment restrictions  | C3            | C3       | C3       | C3       | C3       | C3         | C3       | C3         | C3       | C3       | C3       |
| 13          | Key objectives not delivered due to capacity issues                               | C3            | C3       | C3       | C3       | C3       | C3         | C3       | C3         | C3       | C3       | C3       |
| 15          | Sickness absence  | C3            | C3       | C3       | C3       | C3       | C3         | C3       | C3         | C3       | C3       | C3       |
| 22          | Key partnership fails   | C3            | C3       | C3       | C3       | C3       | C3         | C3       | C3         | D4       | D4       | D4       |
| 23          | Fraud   | C3            | C3       | C3       | C3       | C3       | C3         | C3       | C3         | E3       | E3       | E3       |
| 2           | Inconsistent approach to procurement  | D3            | D3       | D3       | D3       | D3       | D3         | D3       | D3         | D3       | D3       | D3       |
| 5           | Local Government Reorganisation which is detrimental to the Council and Community | D3            | D3       | D3       | D3       | D3       | D3         | D3       | D3         | E3       | E3       | E3       |
| 24          | Cash balances   | D3            | D3       | D3       | D3       | D3       | D3         | D3       | D3         | D3       | D3       | D3       |
| 36          | North Weald Airfield Bund   | D3            | D3       | D3       | D3       | D3       | [Redacted] |          |            |          |          |          |
| 9B          | Depot accomodation  | E2            | E2       | D2 *     | D2 *     | B2 *     | B2 *       | B2 *     | B2 *       | B2 *     | B2 *     | E2       |
| 14          | Key initiatives resisted / delayed by culture of authority                        | E3            | E3       | E3       | E3       | E3       | E3         | E3       | E3         | E3       | E3       | E3       |
| 16          | Performance management  | E3            | E3       | E3       | E3       | E3       | E3         | E3       | D3         | D3       | D3       | D3       |

\*Above tolerance line

Risks 9A & 9B previously one risk (9), now split to reflect the different likelihood